

***** APPROVED July 17, 2025 *****

FY26 OPERATING & CAPITAL BUDGET

PRESENTED TO THE BOARD OF TRUSTEES

July 17, 2025

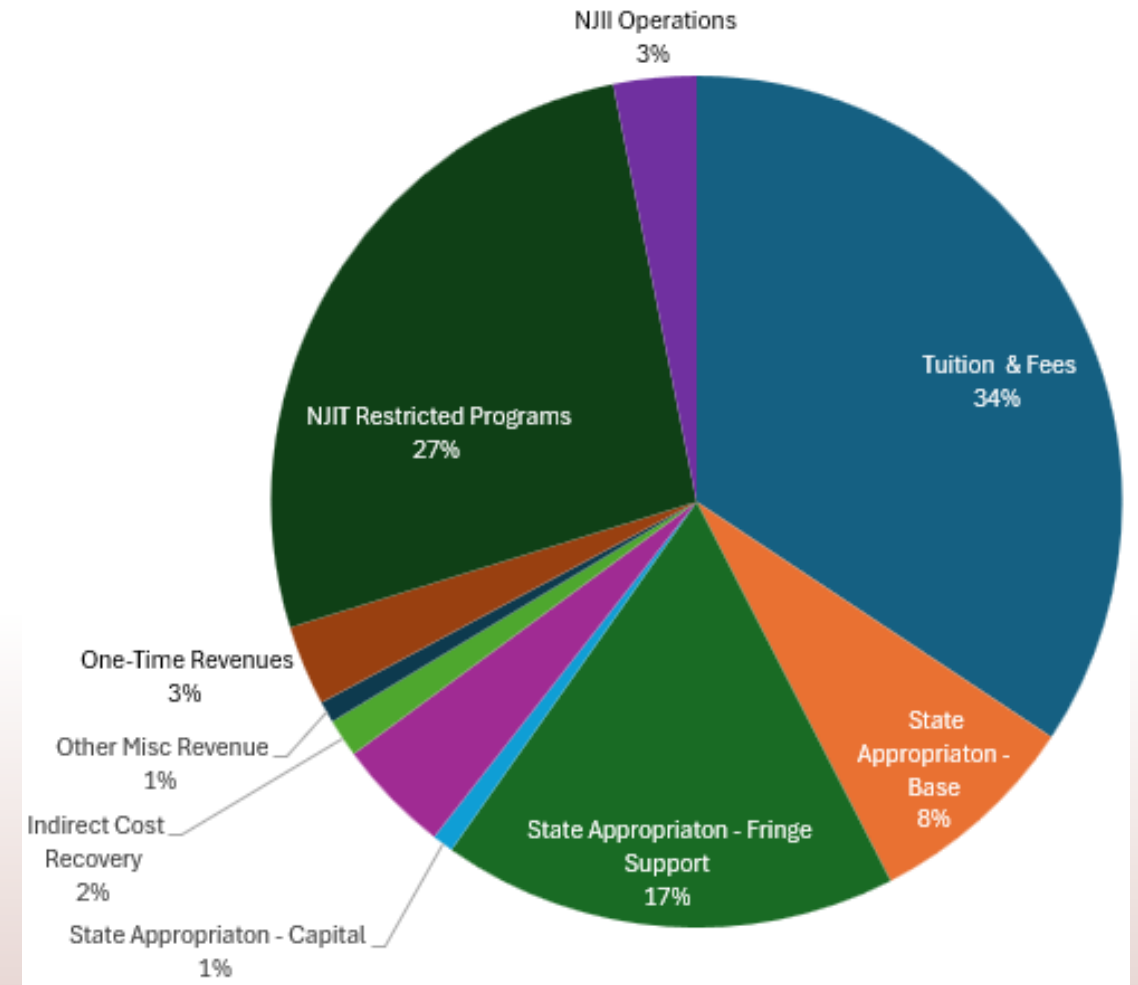
FY26 OPERATING & CAPITAL BUDGET SUMMARY

(\$000s)	FY2025				FY2026		% Change from FY25 Revised Base
	Adopted Budget	Revised Base Budget	Year-End Projected	\$ Change from Adopted Budget	Proposed Budget	\$ Change from FY25 Revised Base	
NJIT Unrestricted Operating Revenues	541,833	536,683	535,783	(6,050)	568,182	31,499	5.87%
NJIT Restricted Program Revenues	202,280	214,328	214,328	12,048	215,296	968	0.45%
Subtotal Revenues	744,113	751,011	750,111	5,998	783,478	32,467	4.32%
NJIT Unrestricted Operating Expenses	541,833	547,405	527,689	(14,144)	564,244	16,839	3.08%
Contribution to Operating Reserve Fund	-	-	-	-	3,938	3,938	0.00%
NJIT Restricted Program Expenses	202,280	214,328	214,328	12,048	215,296	968	0.45%
Subtotal Expenses	744,113	761,733	742,017	(2,096)	783,478	21,745	2.85%
NJIT Operating Budget Surplus / (Shortfall)	(0)	(10,722)	8,094	8,094	(0)	10,722	
NJII Operating Revenues	41,435	17,000	17,000	(24,435)	25,495	8,495	49.97%
NJII Operating Expenses	41,435	30,000	30,000	(11,435)	25,495	(4,505)	-15.02%
NJII Operating Budget Surplus / (Shortfall) **	-	(13,000)	(13,000)	(13,000)	-	13,000	
Total Operating Revenues	785,548	768,011	767,111	(18,437)	808,973	40,962	5.33%
Total Operating Expenses	785,548	791,733	772,017	(13,531)	808,973	17,240	2.18%
Grant Total Operating Budget Surplus / (Shortfall)	(0)	(23,722)	(4,906)	(4,906)	(0)	23,722	

** Preliminary year-end projection, pending confirmation of \$6M in State grant revenue.

FY26 TOTAL PROPOSED BUDGET: REVENUE

<u>Revenues</u>	<u>FY26 BUDGET</u> <u>(\$000s)</u>
Tuition & Fees	277,615
State Appropriation - Base	65,950
State Appropriation - Fringe Support	140,029
State Appropriation - Capital	6,500
Auxiliaries	35,087
Indirect Cost Recovery	11,705
Other Misc Revenue	6,653
One-Time Revenues	24,643
Subtotal NJIT Unrestricted Revenues	568,182
NJIT Restricted Programs	215,296
NJIT Operations	25,495
Grand Total Revenues	808,973



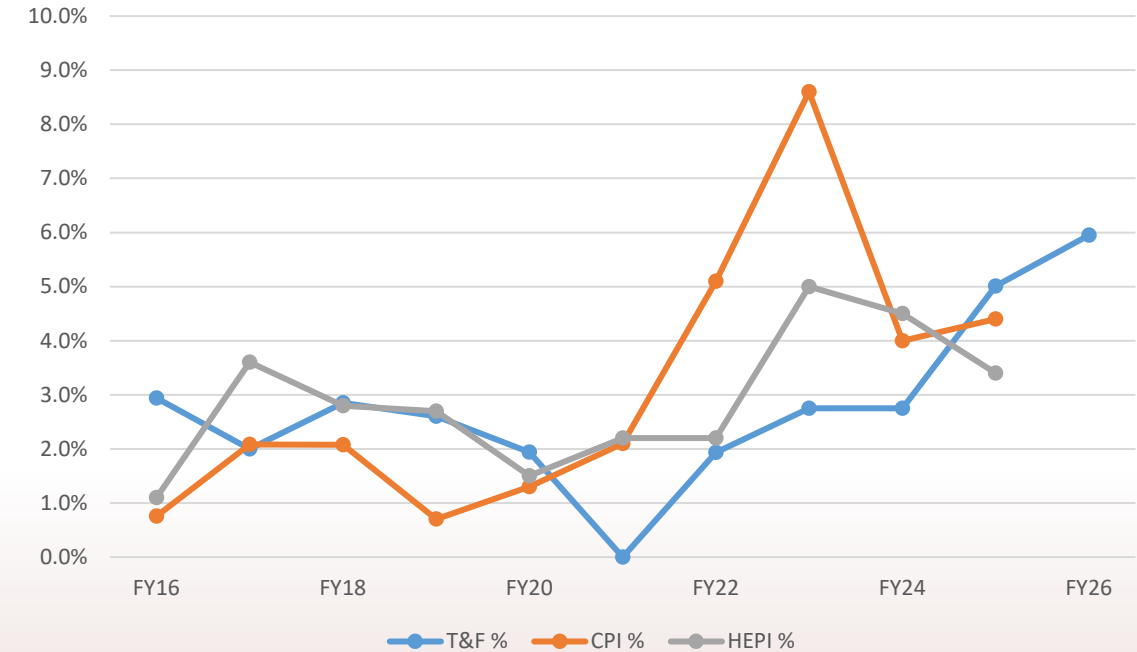
FY26 BUDGET: REVENUE ASSUMPTIONS

- Projected Fall 25 enrollment of 12,919, -328 students or -2.5% from Fall 24 (FY25), and assumes no new international students.
- Tuition & Fees Rate increase of 5.99%, with discount rate level to FY25, including no financial impact to students under \$65K AGI.
- Residence Halls assume 95% occupancy, with Oak Hall offline and overflow housing in Talbot Hall (Rutgers-Newark), and a housing rate increase of 5% for Maple Hall and 3.99% for all other residence halls.
- State Appropriation for Outcomes-Based Allocation (\$4.9M) and Polytech Aid (\$2.0M) were restored, and a \$6.5M one-time capital appropriation for the Tiernan Hall Modernization Project was allocated in the final budget bill.
- Reduction to Indirect Cost Recovery (ICR) by -\$0.9M.
- Reduction in one-time revenue sources of -\$8.3M.
- NJIT's Restricted Programs anticipate level resources.
- NJIT's FY26 Budget reflects an increase of \$8.5M in revenue compared to its FY25 projected total.

UNDERGRAD IN-STATE TUITION & FEES RATE HISTORY

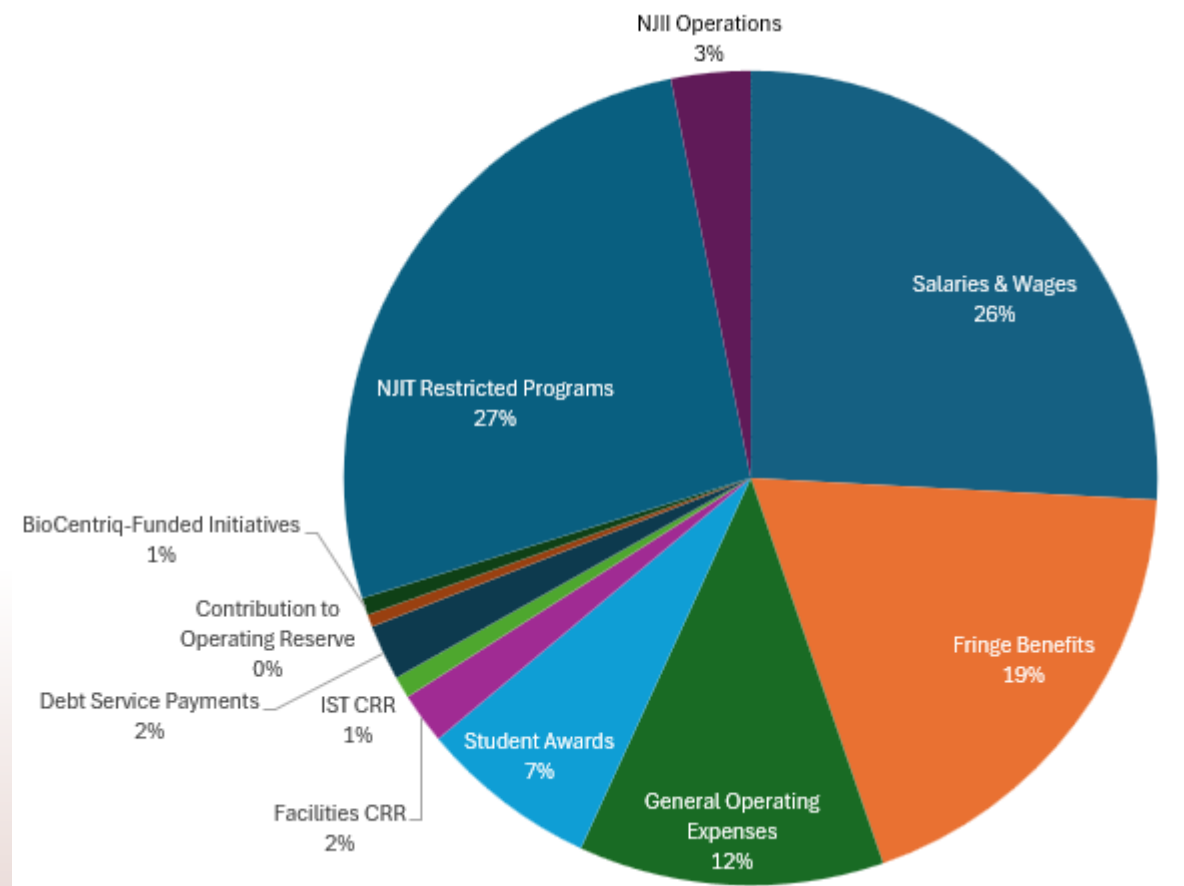
Fiscal Year	Required Fees					5 Year Average Tuition \$	5 Year Average Tuition %	10 Year Average Tuition \$	10 Year Average Tuition %
	Tuition Full-time In State Annual	Fees Full-time In-State Annual	Total Full-time In State Annual	\$ Δ	% Δ				
2006	8,472	1,350	9,822	642	6.99%	735	7.0%	647	5.50%
2007	9,066	1,440	10,506	684	6.96%				
2008	9,700	1,650	11,350	844	8.03%				
2009	10,500	1,982	12,482	1,132	9.97%				
2010	10,816	2,040	12,856	374	3.00%				
2011	11,248	2,122	13,370	514	4.00%	558	4.0%		
2012	11,756	2,218	13,974	604	4.52%				
2013	12,400	2,340	14,740	766	5.48%				
2014	12,800	2,418	15,218	478	3.24%				
2015	13,120	2,528	15,648	430	2.83%				
2016	13,434	2,674	16,108	460	2.94%	405	2.5%	433	2.48%
2017	13,602	2,828	16,430	322	2.00%				
2018	13,906	2,992	16,898	468	2.85%				
2019	14,174	3,164	17,338	440	2.60%				
2020	14,448	3,226	17,674	336	1.94%				
2021	14,448	3,226	17,674	-	0.00%	460	2.5%		
2022	14,790	3,226	18,016	342	1.94%				
2023	15,198	3,314	18,512	496	2.75%				
2024	15,616	3,405	19,021	509	2.75%				
2025	16,334	3,640	19,974	953	5.01%				
2026*	17,312	3,850	21,162	1,188	5.95%				

* FY2026 Represents Proposed Rates



FY26 TOTAL PROPOSED BUDGET: EXPENSES

<u>Expenditures</u>	<u>FY26 BUDGET</u> <u>(\$000s)</u>
Salaries & Wages	209,136
Fringe Benefits	152,647
Personnel Total	361,783
General Operating Expenses	98,192
Student Awards	57,279
Facilities CRR	16,500
IST CRR	7,000
Debt Service Payments	17,942
Contribution to Operating Reserve	3,938
BioCentriq-Funded Initiatives	5,548
Subtotal NJIT Unrestricted Expenses	568,182
NJIT Restricted Programs	215,296
NJII Operations	25,495
Grand Total Expenses	808,973



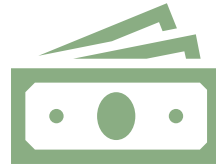
FY26 BUDGET: EXPENSE ASSUMPTIONS

- Personnel includes new faculty cohort (\$2.9M) and non-aligned and bargaining unit contractual merit programs (\$10.2M).
- The net cost of fringe benefit rate increases is \$2.3M higher than FY25.
- REDCO CRR of \$16.5M (reduction of \$5.6M) and IST CRR of \$7.0M (no increase)
 - REDCO CRR supported by \$9.0M from Bond Proceeds. IST CRR budget includes \$3.0M of lease payments owed in FY26.
 - Tiernan Hall Modernization Project of \$6.5M supported through additional State appropriation.
- Debt Service savings of \$1.6M
- Business Unit Cost Containment Measures:
 - \$13.65M in business unit expense (personnel and non-personnel) reductions
 - \$3.5M personnel budget savings from a six-month vacancy review period
 - \$1.2M in savings from a travel & entertainment pause from unrestricted funds only with the following exceptions: President's Office, Admissions, Development & Alumni Relations, Athletics, Student Life & Orientation
- \$3M in Foundation unspent prior year balances will be applied to applicable expenses, resulting in one-time savings.
- NJIT's Restricted Programs anticipate level expenses, projecting a 10% reduction in external research grants alongside a 10% increase in spending from unit fund balances, State & Federal Financial Aid, and endowment/gift support.

FY26 BUDGET RISKS



International Students



Federal Grants



Information Systems &
Technology Funding Needs

FY26 CAPITAL BUDGET

Project Type	FY26 (\$000s)	% of Total CRR
Annual Facilities Maintenance Projects	\$ 5,777	24.6%
Major Facilities Projects		
HCAD Studio Densification - 5th & 6th Floors (12,300SF) - Phase I	\$ 1,656	
Facilities Warehouse Facade Repairs	\$ 1,550	
Parking Garage restoration and fall prevention phase 1 of 3	\$ 850	
FM Global Wind Report - Phase 1 Above Deck Components Securement	\$ 167	
Subtotal Major Facilities Projects	\$ 4,223	18.0%
Other Facilities Projects		
Tiernan Hall Modernization Project (1)	\$ 6,500	27.7%
Total Facilities CRR Budget	\$ 16,500	70.2%
Major IST Projects		
IST Core Infrastructure	\$ 952	
IST Computers	\$ 500	
IST Networking Infrastructure	\$ 1,824	
IST Classroom & Lab AV	\$ 500	
IST Non-Classroom AV	\$ 250	
IST Financing	\$ 2,974	
Total IST CRR Budget	\$ 7,000	29.8%
FY26 Grand Total CRR Budget	\$ 23,500	

NOTE: (1) Tiernan Hall Modernization Project is funded by Special Purpose State Appropriation.