Luck Favors the Prepared: Grant Writing Webinar

Wednesday, June 19th, 2024
10:00am - 11:00am

Made possible with funding by the US EPA
EPA Brownfield Grants
Grant Solicitation Cycle
Early Application Tasks
  - Community Engagement
  - Data Gathering
  - Planning Efforts
  - Geographic & Target Areas
  - Brownfield Identification
Submission Setup
Common Mistakes
Brownfield Grants

- **Brownfields Multipurpose Grant**
  - provide funding to conduct a range of eligible planning, assessment and cleanup activities at one or more brownfield sites in target area(s).

- **Brownfield Assessment Grants**
  - provide funding for brownfields inventories, planning, environmental assessments, and community outreach.

- **Brownfield Revolving Loan Fund (RLF) Grants**
  - provide funding to capitalize loans that are used to cleanup brownfields.

- **Brownfield Cleanup Grants**
  - provide funding to carry out cleanup activities at brownfield sites by the applicant.
Who is eligible for EPA Brownfield Grants

- State
- County
- Local
- Tribal
- Non-Profits
Typical EPA Solicitation Cycle

- Request for Applications (RFA) – Fall
- Submission Date Approximately 6 weeks after RFA
- Announcement of Successful Grant Applicants – Spring
- Funding become available to grantees – Late Summer

Approximately 1 Year
Why Starting Early is Important?

• Only six weeks from RFA to submission date
• Builds a solid planning foundation or continues existing planning efforts
• Provides time to address EPA application emphasis areas
• Allows for more involved technical assistance
Narrative Ranking Criteria

I. PROJECT AREA DESCRIPTION AND PLANS FOR REVITALIZATION

II. COMMUNITY NEED AND COMMUNITY ENGAGEMENT

III. TASK DESCRIPTIONS, COST ESTIMATES, AND MEASURING PROGRESS

IV. PROGRAMMATIC CAPABILITY AND PAST PERFORMANCE
The Brownfield Redevelopment Process
What You Should Start Now

• Community Engagement
• Partnerships
• Demographic & Health Data Collection
• Identification of Relevant Planning Efforts & Documentation
• Geographic & Target Area Identification
• Brownfields Identification and Prioritization
• Priority Brownfields Site Information
Community Engagement

- Begin community/stakeholder outreach
- Identify project goals
- Identify completed outreach activities
Brownfield Partnerships

Identifying stakeholders/partners

Typical Partners:
• Federal, state, tribal and local agencies
• Local elected officials
• Local and regional community development agencies
• Developers
• Community members
• Tribes
• Property owners
• Academia
• Potentially responsible parties (PRPs)
• Private business and industry
• Non-profit organizations

Also go beyond the ‘usual suspects’:
• faith based organizations
• arts and culture community
• medical community
Brownfield Partnerships

Why They’re Important

• Resources and specialized knowledge
• Foster communication and collaboration
• Helps access funding
• Supports marketing efforts
• Can help overcome complex brownfield issues
• Helps with community engagement
• Foster creative end use
Demographic & Health Data Collection

Community Need Data

Why is data critical for a competitive application?
1. Quantifies Community Needs and Challenges
2. Supports Community Story
3. Helps Identify Project Goals
Common Data Sources

Sources for Information:

• Census Data
• Health Department Data
• Center for Disease Control
• Territory records
• Census tract data
• Community Health Needs Assessments
• EPA EJSCREEN
• EPA Envirofacts
• CEJST
• Recent local Comprehensive or Revitalization Plans
• Comprehensive Economic Development Strategy or other Regional Plans
• Local Hospitals or Urgent Care Centers
Demographic & Health Data Collection
Websites for Information

- U.S. Census Bureau
- Centers for Disease Control and Prevention: National Environmental Health Tracking Network
- County Health Rankings and Roadmaps
- City Health Dashboard –
- EPA Envirofacts
- EJSCREEN
- Climate and Economic Justice Screening Tool (CEJST)
- Environmental Justice Index Mapping Tool (EJI Explorer Tool)
- Poverty Statistics (USDA)
- HealthData.gov
- National Center for Health Statistics, National Vital Statistics System
- Kaiser Family Foundation
- USDA Food Desert Atlas
- ParkServe® by the Trust for Public Land
- CDC/ATSDR Social Vulnerability Index
- EPA Resources on Public Health
Identification of Relevant Planning Efforts & Documentation

Plans to Consider:

- Target Area Specific Redevelopment Plans
- Master Plans
- Zoning
- Transportation Plans
- Stakeholder/Community Engagement Findings

How do planning activities/documents relate to focus area(s) and priority brownfield(s)?
Geographic Area & Target Areas
What is a Geographic Area?

• The area you are going to conduct eligible activities with your grant funds.

• Area suffers from brownfield challenges & impacts.

• Can include your entities jurisdictional or service area boundaries or a sub area of those boundaries.
What is a Target Area?

- Downtown District
- Community Gateway
- Waterfront Area
- Industrial District
- Corridors
Why is it Important to Delineate a Target Area?

- Serves as the foundation for a comprehensive planning approach
- Helps identify priority brownfields
- Helps focus redevelopment scenarios
- Helps leverage funding
Role of Data in Selecting a Target Area

• Establishes community need
• Supports project goals
• Informs redevelopment types
Brownfield Identification and Prioritization

Why is site identification & prioritization important for a competitive application?
✓ Shows a Comprehensive Approach
✓ Makes the Best Case for Application Story
✓ Focuses Project Goals

Things to consider:
• Existing Brownfield Inventory
• Site(s) Location
• Meets Brownfield Definition
• EPA Eligibility
• Associated Compelling Data
• Site(s) Potential to Meet Project Goals
Priority Brownfield Site Information

- Meets the definition of a brownfield
- Ownership
- Past site uses
- Contamination
- Structures
- Wetlands
- Floodplain
- Secured site
- Available infrastructure
Applicant set up process

1. SAM.gov
2. UEI
3. grants.gov
## Requirements to Submit an Application

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<tr>
<th>REQUIREMENT</th>
<th>ACCEPT</th>
<th>REJECT</th>
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| **Active [www.sam.gov](https://www.sam.gov) account through the deadline** | - The account is active and matches the applying entity’s info | - Inactive/expired account  
- Account is being updated, but is in “processing” status |
| **Obtain a Unique Entity Identifier (UEI) generated in [www.sam.gov](https://www.sam.gov)** | - The same UEI must be used on future applications | - Another organization’s/department’s UEI is listed on the Standard Form 424 |
| **Active [www.grants.gov](https://www.grants.gov) account** | - Associated with same, correct UEI number | - Application is not submitted through Grants.gov solely due to an incomplete registration/inactive account |
| **Submission by the Authorized Organization Representative (AOR)** | - Designated in Grants.gov by the E-business POC (listed in sam.gov)  
- Has a Grants.gov account  
- Submits the application in Grants.gov | - Someone other than the designated AOR submits the application |

UEI replaced the DUNS requirement.  
See more information at [https://sam.gov/content/duns-uei](https://sam.gov/content/duns-uei)
SAM.gov

Entity Registration Checklist

Stuff like:
✓ Legal business name
✓ Organization start date
✓ Website
✓ Address (need proof)
✓ Criminal/civil proceedings
✓ NAICS code
✓ Point of Contact info
Registration: Before Grants.gov
System for Award Management (SAM.gov)

- Register with SAM at [www.SAM.gov to receive UEI](http://www.SAM.gov)

- Establish E-Business Point of Contact (EBiz POC): Individual who oversees all activities for organization within Grants.gov and approves the AOR

- ~7-10 business days (or more) to complete SAM registration, including submitting notarized letter to SAM
Your www.grants.gov Application Package

**REQUIRED FORMS**
1. Application for Federal Assistance (SF-424)
2. Budget Information for Non-Construction Programs (SF-424 A)
3. Preaward Compliance Review Report (EPA Form 4700-4)
4. EPA Key Contacts (Form 5700-54)
5. Project Narrative Attachment Form, as one file (if possible) include:
   - Narrative Information Sheet
   - Narrative (responses to ranking criteria)
   - Required Attachments

**OPTIONAL FORMS**
1. Grants.gov Lobbying Form – To be submitted by applicants requesting more than $100,000 of EPA grant funding.
2. Negotiated/Proposed Indirect Cost Rate Agreement – submit using the Project Narrative Attachment Form.

- A workplan is not required at time of submission. Applicants that are selected for funding will negotiate a workplan with EPA before the cooperative agreement is awarded.
- Sample forms are available on the MARC Grant Application Resources webpage.
Required Attachments

State/Territory Letter
- Usually from state/territory environmental regulatory entity
- For all grant types
- Cleanup

Cleanup
- Community Notice
Common EPA Brownfield Grant Application Mistakes
1) PROJECT AREA DESCRIPTION AND PLANS FOR REVITALIZATION
   a. Target Area and Brownfields
      i. Overview of Brownfield Challenges and Description of Target Area
         • Applicant doesn’t describe geographic area or target area boundaries adequately.
         • Applicant confuses geographic area with target area.
      ii. Description of the Priority Brownfield Site(s)
         • Applicant doesn’t provide details of priority sites i.e., structures, slab, secured, wetlands, overgrown, known contamination, and elicit activities.
         • Applicant doesn’t select priority brownfield sites that best make application case.
         • Applicant lists too many priority sites.
      iii. Identifying Additional Sites
         • Applicant doesn’t describe what process will be employed to identify and prioritize additional sites to expend funding on.
         • Applicant doesn’t discuss who will do previous.
Common EPA Brownfield Grant Application Mistakes

1) PROJECT AREA DESCRIPTION AND PLANS FOR REVITALIZATION (cont.)

b. Revitalization of the Target Area
   i. Reuse Strategy and Alignment with Revitalization Plans
      • Applicant doesn’t discuss how identified plans specifically pertain to priority brownfield sites or target area.
      • Applicant doesn’t discuss other plans that are relevant i.e., transportation improvement plans.
   ii. Outcomes and Benefits of Reuse Strategy
      • Applicant confuses outputs with outcomes. Outcomes and benefits i.e., acres of open space, new jobs created, square foot of office or retail, etc.

c. Strategy for Leveraging Resources
   i. Resources Needed for Site Reuse
      • Applicants don’t delineate between potential future resources and secured resources.
      • Applicant doesn’t relate funding resources to appropriate phase.
   ii. Use of Existing Infrastructure
      • Applicant forgets to mention infrastructure that provides access to the site i.e., roadways, rail, water, mass transit, etc.
      • Applicant forgets to mention required infrastructure upgrades.
2) COMMUNITY NEED AND COMMUNITY ENGAGEMENT
   a) Community Need
      i. The Community’s Need for Funding
         • Applicant forgets to mention burdens to entities budget that prohibit funding project i.e., climate change events, policing vacant sites, etc.
      ii. Threats to Sensitive Populations
         • Applicant doesn’t quantify statements regarding health and census data.
            (1) Health or Welfare of Sensitive Populations
            (2) Greater Than Normal Incidence of Disease and Adverse Health Conditions
      • Applicant forgets to discuss exposure pathways related to priority sites.
         (1) Environmental Justice
            (a) Identification of Environmental Justice Issues
            (b) Advancing Environmental Justice
      • Applicants forget to mention how this project will remedy those threats and EJ issues.
Common EPA Brownfield Grant Application Mistakes

2) COMMUNITY NEED AND COMMUNITY ENGAGEMENT (cont.)

b. Community Engagement
   i. Project Involvement
      • Applicants make the mistake of going for quantity versus quality of partners.
   ii. Project Roles
      • Applicants tend to have redundant roles i.e., community outreach.
   iii. Incorporating Community Input
      • Applicants discuss community input as a necessary requirement instead of meaningful and how garnered input will be considered in the project.
3) **TASK DESCRIPTIONS, COST ESTIMATES, AND MEASURING PROGRESS**

   a. Description of Tasks/Activities and Outputs
      i. Project Implementation
      ii. Anticipated Project Schedule
         - **Applicants include a schedule that is unrealistic and/or out of sequential order.**
      iii. Task/Activity Lead
      iv. Outputs
         - **Applicants confuse outputs and outcomes.**
   
   b. Cost Estimates
      - **Applicants don’t include generated accurate costs, they back into a number.**
      - **Don’t check math.**
   
   c. Plan to Measure and Evaluate Environmental Progress and Results
      - **Applicants don’t include a project tracking method beyond ACRES.**
      - **Applicants don’t include a corrective action to be employed should project go off track.**
4) PROGRAMMATIC CAPABILITY AND PAST PERFORMANCE

a. Programmatic Capability
   i. Organizational Capacity
   ii. Organizational Structure

   • Applicants don’t include a structure and description of how it will function.
   iii. Description of Key Staff
   iv. Acquiring Additional Resources

   • Applicants forget to reference “in accordance with 2 CFR Part 200” or higher procurement standard.
Common EPA Brownfield Grant Application Mistakes

4) PROGRAMMATIC CAPABILITY AND PAST PERFORMANCE (cont.)

b. Past Performance and Accomplishments

- Applicants forget to consider the “or” option.
  
  i. Currently Has or Previously Received an EPA Brownfields Grant
     1. Accomplishments
     2. Compliance with Grant Requirements
  
  ii. Has Not Received an EPA Brownfields Grant but has Received Other Federal or Non-Federal Assistance Agreements
     1. Purpose and Accomplishments
     2. Compliance with Grant Requirements
  
  iii. Never Received Any Type of Federal or Non-Federal Assistance Agreements

- Applicants forget to list accomplishments & compliance.

- Applicants don’t discuss applied corrective measures if project went off track.
❖ Read the guidelines and resource materials thoroughly.
❖ Follow the guideline outline, don’t get creative.
❖ Use tables when appropriate.
❖ Do not include maps or photos in the application.
❖ Don’t skip questions because you don’t have information or data.
❖ Do not add hyperlinks to data or other information.
❖ Get one person to edit the application.
❖ Get someone who knows nothing about the project to review your application.
❖ If you hire a consultant, make sure they tell the story you want told.
What is NJIT TAB?

NJIT provides free technical assistance to state, regional, county, tribal, and local government entities and nonprofit organizations interested in learning about, identifying, assessing, cleaning up, and redeveloping brownfield sites in EPA Regions 2 & 4.

Contact Us

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www.njit.edu/tab
https://www.linkedin.com/company/njit-tab/