In many ways, 2009-2010 has been a pivotal year for NJIT. We completed our 2005-2010 Strategic Plan successfully with almost all the goals met or exceeded, and we launched the process of developing a new plan that will take us through 2015. The evaluation of our achievements and the revision of our priorities and objectives have informed the design of an institutional self-study as we prepare for a reaccreditation site visit by the Middle States Commission on Higher Education in spring 2012. We have looked at NJIT closely and critically, and while we hope for a better economy in which to move our plans forward, I am pleased with what we’ve accomplished and where we are headed.

Among the accomplishments that resulted from the 2005-2010 Strategic Plan:

- We are beginning to implement a new Campus Master Plan designed to reshape the campus and its environs. Fully integrated with the Campus Gateway Redevelopment Plan, the master plan calls for development of an initial block of townhouses for Greek letter organizations and additional mixed use retail and residential housing; enhancement of athletic and recreational facilities; renovation and expansion of academic buildings and residence halls; and landscape improvements. One focal point of the plan is the renovation of the recently-acquired Central King Building (formerly Central High School).

- We successfully completed two special-purpose fundraising campaigns for Albert Dorman Honors College and Athletics.

- We progressed toward our goal of increasing national prominence of academic and research programs — the Department of Mathematical Sciences was ranked 10th in the nation in a study by Academic Analytics published in the *Chronicle of Higher Education*. We established the College of Architecture and Design, comprising the New Jersey School of Architecture and a School of Art + Design, which utilizes many of the same cutting edge digital tools and applications pioneered by architecture. University faculty have gained prominence nationally and internationally for their work in research specialties including engineered particulates, neural engineering, nanotechnology, membrane separations, wireless telecommunications and solar physics.

- We have experienced steady expansion of support for our research programs as well as substantial growth in patents and the licensing of intellectual property.

- Our academic programs are thriving as well. We have had substantial enrollment growth, registering the largest freshman class in university history in 2010, as well as a 20 percent increase in enrollment in Albert Dorman Honors College. We’ve also seen a substantial improvement in graduation rates.

In the 2010-2015 Strategic Plan, we define NJIT’s goals: to enhance the educational programs; to enhance and focus our research efforts; to strengthen the university’s sense of community; to enhance our financial position; to impact the economy; and to evoke an image of innovation, entrepreneurship and engagement. Among the specific strategic priorities and objectives we’ve set to help us reach these goals are to:

- Enhance the quality of academic and campus life for the university community — This includes the physical enhancements of the Campus Master Plan, Campus Gateway Redevelopment Plan and further implementation of the Landscape Master Plan as well as administrative and cultural improvements.

- Sustain a base of private support — We have already increased alumni participation in the annual fund and developed a Strategic Plan for the Alumni Association. We are also planning for a Comprehensive Campaign.

- Achieve national recognition for thematic core areas of integrated research and learning in Sustainable Systems; Life and Healthcare Science and Engineering; and Digital “Everyware.”

- Achieve national recognition for attracting high-achieving students and faculty from diverse populations.

In this report, we will provide a baseline for these new goals, priorities and objectives, showing some of the ongoing activity that caused us to choose these focal areas. We fully expect NJIT to reach a new level of achievement and recognition as our objectives are realized.

Robert A. Altenkirch
President of NJIT