



Preliminary FY05 Budget Development

May 13, 2004



NEW JERSEY INSTITUTE OF TECHNOLOGY

FY04 Operating Budget

(\$000's)

			Net to Close/ (Widen) Budget Gap - FRS
	Revenue	Expense	
Approved FY04 Budget	161,387	161,387	0
FY04 Mid Year Budget Adjustments			
Student Aid/Awards	(46)	182	(228)
CPE Programs	(1,438)	(938)	(500)
Tuition and Fees	621	(182)	803
Auxiliary Services	75	75	0
Foundation Programs	(605)	(522)	(83)
Unrestricted Giving	88	88	0
Indirect Cost Recovery	310	83	227
Personnel Adjustments	0	234	(234)
Other Programs	0	920	(920)
Budgeted Reserve	0	(695)	695
Insurance Coverage	0	(240)	240
Total Adjustments	(995)	(995)	0
FY04 Revised Budget @ 2/28/04	160,392	160,392	0



NEW JERSEY INSTITUTE OF TECHNOLOGY
FY05 Budget Development
May 11, 2004
(\$000's)

			Net to
			Close/ (Widen)
			Budget Gap
Detail	Revenue	Expense	(FRS)
FY04 Budget @2/28/04:	160,392	160,392	-
Adjustments Programmed Into FY05 Budget:			
Reinvestment Fund	-	804	(804)
Graduate Tuition	240	-	240
Undergraduate Tuition	100	-	100
Undergraduate Tuition - TEC transfers to Newark	200	-	200
TEC - Undergraduate Tuition	(900)	-	(900)
TEC - Undergraduate Fees	(140)	-	(140)
TEC - Eliminate expense budgets	-	(1,420)	1,420
TEC - Instruction transferred to Newark	-	26	(26)
State Appropriation - TEC	(100)	-	(100)
Summer Sessions	351	-	351
Student Fees	(34)	-	(34)
Accounting accruals	-	200	(200)
Eliminate "1 Time" accrual budget savings	-	2,100	(2,100)
Student PC Program	-	1,000	(1,000)
Utilities - Physical Plant	-	277	(277)
Add'l Physical Plant staffing requirements	-	165	(165)
Salary Program costing	1,400	2,800	(1,400)
Fringe Benefits	1,900	2,265	(365)
Investment Interest	(75)	-	(75)
Auxiliary Services	9	-	9
SBR - FY05 first year funding eliminated	-	(140)	140
Faculty start-up	-	140	(140)
Miscellaneous adjustments	-	346	(346)
Decrease Research Center Income	(66)	-	(66)
Fullerenes Tech R&D savings	-	(152)	152
General Operating Expenses - Inflation	-	366	(366)
Reverse 1-Time budget transfers	-	(725)	725
Restore University Reserve	-	725	(725)
Subtotal Adjustments To Base	2,885	8,777	(5,892)



NEW JERSEY INSTITUTE OF TECHNOLOGY
FY05 Budget Development
May 11, 2004
(\$000's)

			Net to
			Close/ (Widen)
			Budget Gap
Detail	Revenue	Expense	(FRS)
FY04 Budget @2/28/04:	160,392	160,392	-
Subtotal Adjustments To Base	2,885	8,777	(5,892)
Proposed Changes To Base:	Revenue	Expense	(FRS)
Graduate enrollment decline - F/T Masters	(726)	-	(726)
Provost Fellowship program - breakeven	1,051	316	735
Undergraduate Students Enrollment Change	0	0	0
CPE Programs	(401)	(751)	350
Undergraduate awards	0	0	0
Eliminate TAG reserve	-	(153)	153
Indirect Cost Recovery - Adjust base to FY04 projection	(371)	-	(371)
Additional Indirect Cost Recovery over adjusted base	275	-	275
Faculty Start-Up	-	360	(360)
Special Lecurer adjustments		90	(90)
Graduate Stipend - Restore FY04 Mid Year reduction	-	200	(200)
Graduate Stipend - FY05 increase	-	301	(301)
Research-related disposal/licensing costs	-	50	(50)
Facilities Management - additional plant costs	-	60	(60)
Library - additional staff	-	60	(60)
Library - subscriptions, books, databases	-	324	(324)
UIS - personnel	-	0	0
UIS - maintenance	-	80	(80)
UIS - equipment	-	700	(700)
Big Bear Solar Observatory	-	200	(200)
Consultants (Trenton / D.C.)	-	25	(25)
Research Business Centers	-	82	(82)
Subtotal Proposed Changes To Base	(172)	1,944	(2,116)
Subtotal Base Adjustments	2,713	10,721	(8,008)



NEW JERSEY INSTITUTE OF TECHNOLOGY
FY05 Budget Development
May 11, 2004
(\$000's)

One-Time: FY04 Carryforward/FY05 Savings				
FY04 reserve carryforward	875		875	
FY04 reinvestment carryforward	1,036		1,036	
FY04 vacancy carryforward	500		500	
FY04 grant match carryforward	300		300	
FY04 debt service reduction carryforward	1,624		1,624	First HECIF payment due in FY06
Debt Service - Savings from refinancing	-	(2,708)	2,708	Short-term (3 year) bond refinancing
Debt Service	-	(1,624)	1,624	First HECIF payment due in FY06
TEC - Mt. Laurel Grants continued	-	54	(54)	25 transfer students to Newark @\$2,145
TEC - Mt. Laurel Room Grants	-	137	(137)	25 transfer students to Newark @\$5,467
Facilities Management - Expanded SOA studio space	-	150	(150)	
Facilities Management - ME Engine Lab		150	(150)	
Facilities Management - 4 Civil faculty offices		60	(60)	
TEC - Instruction transferred to Newark		133	(133)	TEC closing undergrad program-ECE
Library - Web Of Science (1-Time)	-	68	(68)	
Library - Compendex Backfile (1-Time)	-	23	(23)	
Sub-Total - One-Time Savings/Expenditures	4,335	(3,557)	7,892	



Preliminary Budget

- **One-time fund plans**
 - **Enhancement of interior spaces as per strategic plan**
 - **Enhancement of landscaping as per strategic plan, e.g., West Plaza**
 - **Classroom upgrades**
 - **Renovation of vacated space**
 - **Other**



Preliminary Budget Summary

- **Operational state funding flat**
- **Presume 50% of salary increases appropriated**
 - **Chance percentage will increase**
 - **Reduce pressure on tuition increase**
- **Short-term financial health strong**
 - **Planned one-time cost savings**
 - **Budgeted reserve**
 - **Bond refinancing**
 - **Reinvestment fund carryforward**
- **Long-term recurring base of concern**
 - **Revenue increases**
 - **Increase in state operational funding**
 - **Full salary program funding**
 - **Increase in indirect cost revenue**
 - **Increase in private funding**
 - **Expenditure reductions**